

Committee: Children and Young People Overview and Scrutiny Panel

Date: 18th January 2012

Agenda item: 8

Wards: All Wards

Subject: **Performance Monitoring**

Lead officer: Paul Ballatt (Children, Schools and Families), 020 8545 4066

Lead members: Councillor Maxi Martin, Councillor Peter Walker.

Forward Plan reference number: N/A

Contact officer: Michael Sutherland; 020 8545 4090
michael.sutherland@merton.gov.uk

Recommendations:

A. That the Children and Young People's Overview and Scrutiny Panel discuss and comment on the current levels of performance set out in the attached report.

1 PURPOSE OF REPORT AND EXECUTIVE SUMMARY

1.1 To provide the Overview and Scrutiny Panel with regular data on the performance of Children, Schools and Families Department and key partners.

2 DETAILS

2.1 At the Children and Young People Scrutiny Panel meeting on 5th June 2007 it was agreed that the Children, Schools and Families Department would submit a regular performance report on a range of key performance indicators. This would act as a 'health check' for the panel and would be over and above more detailed performance reports relating to specific areas of the Department's activities - eg annual school standards report; safeguarding performance reports – which the Panel would continue to receive.

2.2.1 This indicator set has subsequently been refreshed. It reports data as available at the end of November 2011. Commentary is provided for measures where performance is not reaching targets set or where particularly good performance is being achieved. The data report is appendix 1

2.2.2 The index is currently being reviewed. Appendix 2 shows the proposed new set for discussion, appendix 3 briefly describes the process behind the proposed set, appendix 4 contains current CSF indicators from which this proposed set was picked.

CHILDREN'S SOCIAL CARE

Line 2 and 3 Initial Assessments completed within 10 days and Core Assessments completed within 35 days

The last three months has seen a steady rise in completion rates within prescribed timescales for both initial and core assessments. There are reasonable caseloads within the team and the quality of assessments produced is improving.

For initial assessments there has been a significant upturn in performance in this area over the last quarter (92% October, 93% November and 96% December). This is as a result of management action and sustained efforts of social workers.

Core Assessment completion rates are improving steadily, but remain a challenge. December figures are above target at 76%. There is a continued focus on timescales and quality.

Line 7 Children subject to a child protection plan for a second or subsequent time

The 2010/2011 outturn was 13.5%, which is in line with national rates. The year to date figure is 8.2%

Line 10 % of reviews held for Children in Care

Performance is at 96% well above the national rate of 91%. 2 reviews were missed in October, one was late due to a placement move and the other was cancelled due to transfer to the Youth Justice Service.

Line 12 Number of children in care adopted during the year (includes SGOs)

To date 8 CYP have achieved permanency (6 adopted, 2 SGO). Currently there are 5 CYP either placed for adoption or in the process of receiving SGO's within this financial year..

YOUTH INCLUSION

Lines 13 Youth Re-offending rates

The definition for this measure is changing, the Youth Justice board will be supplying the definition and data in due course. The previous method was to take the cohort of first time offenders at the start of the year, and track how many offences this cohort committed on a quarterly basis, the number of offence was then divided by the number of young people in the cohort to give the indicator.

Line 15 First Time Entrants to the Youth Justice System

Youth Justice - prevention services linking YISP/FIP/Parenting support and Triage to the police has significantly brought down first time entry to the

criminal justice system again a 59% fall over 3 years. With the move to Sutton police station we need to ensure Triage relationships continue. There was an increase in Quarter 2.

EDUCATION

Line 19 Outcomes of School Inspections

28 of 43 schools are rated good or outstanding by Ofsted under the regime introduced in 2009. Performance has been revised to include schools previously rated good or outstanding who had inspections deferred in the current round as the performance data shows continued high levels of achievement.

Currently 73% of Merton schools are rated as good or outstanding.

SAFETY

Line 23 CYP Road Accidents

The 2011 data shows there were 3 serious casualties this year compared to 2 last year and a 41% increase in slight injuries. It should be noted that the cohort size is small, which means small change affects the % change significantly. All accidents happened away from designated crossing points. Though we are dealing with low figures all casualties are cause for concern and investigation.

3. ALTERNATIVE OPTIONS

3.1 The Panel's scrutiny work programme is determined by the members of the Panel

4. CONSULTATION UNDERTAKEN OR PROPOSED

4.1 The Panel has agreed to consider the performance report on an annual basis

5. TIMETABLE

5.1 None relating to this covering report

6 FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS

6.1 None relating to this covering report

7. LEGAL AND STATUTORY IMPLICATIONS

7.1 None relating to this covering report

8. HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS

8.1 None relating to this covering report

9. CRIME AND DISORDER IMPLICATIONS

9.1 None relating to this covering report

10. RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS

10.1 None relating to this covering report

11. APPENDICES – THE FOLLOWING DOCUMENTS ARE TO BE PUBLISHED WITH THIS REPORT AND FORM PART OF THE REPORT •

Appendix 1 Performance data sheet

Appendix 2 Proposed new indicator set

Appendix 3 Scrutiny Performance index review – process

Appendix 4 Current CSF indicators – long list

12 BACKGROUND PAPERS

12.1. None

Line Indicator	Merton 2009-10	National Average 2010-11	Target 2011-12	Merton 2010-2011	April	May	June	Quarter 1	July	August	September	Quarter 2	October	November	Traffic Light	Comment
Childrens Social Care																
1 Rate per 10,000 Child Protection Plans	30.9	35.0	35.0	28.6	26.8	25.1	28.4		29.1	30.0	26.8		30.3	30.3	↔	
2 % of initial assessments completed within 10 days		79.6%	75%	63%	43%	29%	44%	38% (YTD)	58%	52%	69%	48% (YTD)	92%	93%	↑	YTD 58%
3 % of core assessments completed within 35 days	61%	75%	75%	65%	54%	35%	57%	48% (YTD)	64%	40%	48%	54% (YTD)	73%	59%	↓	YTD 56%
4 % of Children with a Child Protection Plan with allocated a social worker	100%		100%	100%	100%	100%	100%		100%	100%	100%	100%	100%	100%	↔	
5 % of reviews completed within timescale for Children with Child Protection Plans	100%	97%	100%	99%	100%	100%	100%		100%	100%	100%	100%	100%	100%	↔	
6 % of Children with Child Protection Plans visits que completed on time (Child Seen)	89%		93%	94%	97%	98%	94%		95%	91%	97%		93%	94%	↑	
7 Children subject to a child protection plan for a second or subsequent time	8%	13.5%	10-17%	13% (16/119)	33% (2/6)	0%	0%	6.4% (YTD)	0%	0%	0%	3% (YTD)	0%	38% (5/13)	↑	YTD 8.2%
8 Rate per 10,000 Children in Care	33.0	59.0	35.0	31.4	30.7	31.0	32.4		31.7	32.1	32.4		31.9	31.0	↓	
9 % of Children in Care with allocated social worker	100%		100%	100%	100%	100%	100%		100%	100%	100%		100%	100%	↔	
10 % of reviews held for Children in Care	98%	91%	100%	98%	100%	97%	98%		97%	97%	97%		95%	96%	↑	
11 Number of Children in Care using in-house foster care	52		N/A	53	50	48	55		49	53	51		53	47	↓	
12 % of Children in Care adopted/SGO during the year	0	18% (3Yrs)	12 CYP	10% (11)	1 (1%)	3% (3)	3% (3)		3% (3)	4% (4)	4% (4)		6% (6)	8% (8)	↑	
Youth Inclusion																
13 Young people re-offending (from 4 cohorts presented as one number)	96%	TBC	1.03	1.01				N/A					N/A	N/A		
14 The proportion of Youth Offenders who are in education, training or employment	89%	73%	85%	88%				93%					N/A	N/A	↓	
15 First Time Entrants to the youth Justice system (aged 10-17)	188		200	144				20 (YTD)					N/A	N/A	↑	
16 Youth Services: Participation	2,102		1,700	2,531				363 (YTD)					N/A	N/A	↑	
Education																
17 Number of Pupil Exclusions Permanent Secondary	19		0.15%		11 (0.14%)	12 (0.15%)	15 (0.19%)		18 (0.22%)	24 (0.35%)	0%		0.00%	0.01% (1)	↑	August figure is 10/11 outturn 3 to date in Dec (0.04%). Additional 6PEX in Bishopstord 2; Rullish 4; Raynes Park 2; Richards Lodge 1.
18 Number of BME Pupil Exclusions Permanent Secondary	9		N/A		7 (0.14%)	7 (0.14%)	7 (0.14%)		8 (0.16%)	12 (0.29%)	0%		0.00%	0.00%	↑	
19 Outcome of School Inspections % Outstanding/Good	38%	TBC	60%	67%	67%	67%	67%		67%	67%	65%		64%	65%	↑	All schools = 73%
20 Number of families living in 30% most deprived communities taking up universal services in children's centres			2,891	2,395				1,342				2,567 (YTD)	N/A	N/A	↑	
21 Statements issued within 26 weeks without exceptions	87%	83%	89%	91%								100%	N/A	N/A	↑	
22 Statements issued within 26 weeks with and without exceptions	90%	91%	89%	85%								92.5%	N/A	N/A	↑	
Safety																
23 CYP Road accidents - reported incidents Fatal/Serious/Slight	N/A	N/A	N/A		0/1/13						0/3/44					Killed/Serious/Slight - January to September

Appendix 2 - draft data

Indicator	Merton 10-11	National Average
Childrens Social Care		
1 Numbers of CAFs	423	N/A
2 % of initial assessments completed within 10 days	63%	79%
3 % of core assessments completed within 35 days	65%	75%
4 % of Children with a Child Protection Plan with allocated a social worker	100%	N/A
5 % of reviews completed within timescale for Children with Child Protection Plans	99%	97%
6 % of Children with Child Protection Plans visits due completed on time (Child Seen)	93%	N/A
7 NI 65 - % of Children that became the subject of a CP Plan for the Second or subsequent time	13%	13%
8 % of Children in Care with allocated social worker	100%	N/A
9 Children in Care rate per 10,000		
10 Special guardianship orders and finalised adoptions as a percentage of children in care (Cumulative)	10%	18% - 3 year average
11 NI 62 - Stability of Children in care - number of moves (3 or more moves in the year)	17%	11%
12 NI63 - Stability of placements of Children in care - length of placement	63%	68%
13 NI 66 - Children in care cases which were reviewed within required timescales	98%	91%
14 % of Children in care participating in their reviews	81%	N/A
15 NI 61 – Timeliness of placements post adoption	80%	72%
Youth Inclusion		
16 NI 19 – Rates of Re-offending per 100 offenders	1.01	N/A
17 First Time Entrants to the Youth Justice System (aged 10-17)	144	N/A
18 Young Offenders NEET rate	12%	27%
19 Youth Service: Participation	2531	N/A
20 Youth Justice Caseload per worker	22	N/A
Education including early years		
21 Secondary School Persistent absence (LA)	4.6%	N/A
22 Secondary School Persistent absence (includes academies), 2.5 terms	4.5%	4.4%
23 Number/% of Pupil Exclusions Fixed - Secondary	13%	9.4%
24 Number/% of Permanent Exclusions - Secondary	0.35%	0.17%
25 Statements issued within 26 weeks without exceptions	90.7%	83%
26 Statements issued within 26 weeks with and without exceptions	85%	91%
27 Provision of Short Breaks	428	N/A
28 Childrens Centres Inspections good or outstanding	100%	73%
29 Number of 0-4 year olds accessing childrens centre services from deprived area (IDACI bottom 30%)	51.60%	N/A
Commissioning, Strategy and Performance		
Annual Review only		

Appendix 3 Scrutiny Performance Index Review

The panel requested a review of the performance index at the meeting on June 15th 2011.

Cllr James Holmes was designated as performance champion and agreed to work along with the chair Cllr Jeff Hanna and Michael Sutherland.

Two meetings have been held.

In the first meeting the approach was agreed. This was:-

- To compile a list of all key measures relating to Children's Services, excluding a raft of annual measures mostly relating to educational outcomes
- To indicate which of these indicators may potentially be benchmarked against statistical neighbours
- To indicate which indicators were reported to accountable central government departments
- To indicate the current traffic light status of measures were available.

This long list is included in appendix 4

At the second meeting a potential set of indicators was agreed

Indicators were chosen on the basis of

- Indicators which remain of consistent interest to the panel
- Traffic light status, most red and amber indicators were chosen
- Indicators which are a key focus of external accountability
- Indicators that will not be reported elsewhere –e.g annual education standards report
- Where possible indicators which can be compared
- Coverage of CSF activities

The draft list is included in appendix 2

This draft list requires potential amendment and agreement of the panel.

Appendix 4

Children's Social Care (Family Support, LAC and Safeguarding)

Nu	PI	Stats	Target	Accountability	Status
		Nieghbour	2011-12		
1	Access and Assessment - Initial Contacts			Ofsted	
2	Access and Assessment - Referrals			Ofsted	
3	Re-referrals to Access and Assessment			Ofsted	
4A	Re-referrals to Access and Assessment (% of referrals received)				
4B	Re-referrals to Access and Assessment - Number of children (DFE definition) (Percentage of children/young people who had more than one referral in the last 12 months)			Ofsted	
	% Referrals going on to initial assessment			Ofsted	
5	Number of Initial Assessments started				
6	Number of Initial Assessments completed				
7	Number of Initial Assessments completed within 10 days				
8	% Initial Assessments Completed within 10 days				
9	% of Initial Assessments complete within 10 days (Year to Date)	y	75%	Ofsted	Red
10	Number of Core Assessments started				
11	Number of Core Assessments completed				
12	Number of Core Assessments completed within 35 days				
13	NI 60 - % Core Assessments Completed within 35 days				
14	NI 60 - % of Core Assessments complete within 35 days (Year to Date)	y	75%	Ofsted	Red
15	Number of Child Protection Investigations started				
16	Number of Strategy meetings held				
17	Number of Initial Child Protection Conferences held				
18	% of Initial Child Protection Conferences held within 15 days				
19	Number of Children that became the subject of a CP plan				
20	NI 65 - % of Children that became the subject of a CP Plan for the Second or subsequent time	y	10-17%	Ofsted	Amber
21	Number of Children that ceased to be the subject of a CP plan				
22	NI 64 - % CP Plans lasting 2 years or more	y	5-10%	Ofsted	
23	Number of children subject of a CP Plan				
24	Number of Family groups subject of a CP plan				
25	% of Children subject of a CP plan with an allocated Social Worker		100%		
26	CPP rate per 10,000	y	35.00		
27	NI 67 - % of Child Protection Cases which were reviewed within required timescales	y	100%	Ofsted	
28	% of Children subject of a Child Protection Plan who had a 4 weekly CP visit in timescale (child seen)	y	93%		
29	Number of children currently on a Supervision Order (inc Interim)				
30	Number of children in care				
31	Number of children in care - Southwark Judgment only				
32	% of Children in care with an allocated Social Worker		100%		
33	Children in Care rate per 10,000		35		
34	Children in Care rate per 10,000 - Southwark Judgement only				
35	Number of children that came into care				
36	Number of children that came into care - Southwark Judgement only				
37	Number of children that came into care and left care in the same month				
38	Number of children that ceased care				
39	Number of children that ceased care - Southwark Judgment only				

Item 8 - appendix 4

Nu	PI	Stats	Target	Accountabilite	Status
		Nieghbour	2011-12		
40	Vacancy level of in-house foster care				
41a	Number of children in care in foster placements - in house				
41b	% of children in care in in house foster placements		60%		
42	Number of children in care in foster placements - agency				
43	Number of children placed with relatives or friends				
44	Number of children placed with parent or other person with parental responsibility				
45	Number of children in adoptive placement				
46	Number of children in care in residential placements				
47	Number of children in care in supportive residential/lodgings placements and Independent living placements				
48	Number of children missing from placement				
49	Number of children in care in "other placement type"				
50	Number of Adoptions finalised	y	12	DFE	Red
51	Number of Special guardianship orders granted			DFE	
52a	Special guardianship orders and finalised adoptions as a percentage of children in care			Ofsted	Amber
52b	Number of Special guardianship orders and finalised adoptions				
53	Number of children Accommodated under S20				
54	Number of children on an Interim Care Order				
55	Number of children on a Full Care Order				
56	Number of children on a Placement Order				
57	Number of children in LA on remand or committed for trial/Sentence				
58	Number of children under police protection				
59	Number of children subject of a EPO				
60	% of Children in care with an up to date 6 weekly visit				
61	% of Children in care with an up to date 3 monthly visit				
62	Eligible Child (CA2000 Leaving Care) - Number				
63	Relevant Child (CA200 Leaving Care) - Number				
64	Former Relevant Child (CA2000 Leaving Care) - Number				
66	NI 62 - Stability of placements of Children in care - number of moves (3 or more moves in the year)	y	0 - 20%	Ofsted/DFE	Red
67	NI 63 - Stability of placements of Children in care - length of placement	y	65%	Ofsted/DFE	Red
68	NI 66 - Children in care cases which were reviewed within required timescales	y	100%	Ofsted	Red
69	% of Children in care participating in their reviews		95%	Ofsted	Amber
70	Total number of open cases				
71	Open Cases - Access and Assessment				
72	Open Cases - Children in Need Team				
73	Open Cases - Looked After Children Team				
74	Average Caseload - Access and Assessment Team (awaiting definition)				
75	Average Caseload - Children in Need Team (awaiting definition)				
76	Average Caseload - Looked After Children Team (awaiting definition)				
77	Average Caseload - Fostering Team (awaiting definition)				
78	Social Worker Vacancy Rate				
79	% of Agency Social Workers				
80	NI 61 – Timeliness of placements post adoption	y	55%	Ofsted/DFE	Red

Nu	PI	Stats	Target	Accountabilite	Status
		Nieghbour	2011-12		
81	Numbers of CAFs				
82	CAF - total number of professionals acting as lead practitioner				
83	The percentage of looked after children at 31 March placed outside LA boundary and more than 20 miles from where they used to live	y		DFE	
84	The percentage of children looked after who went missing from care during the year as a percentage of all children looked after during the year	y		DFE	
85	The percentage of sessions missed due to overall absences for children who have been looked after continuously for at least twelve months at 31 March	y		DFE	
86	The proportion of school-age looked after children who were attending a school that was assessed as being below the floor targets at Key Stage 2 or Key Stage 4	y		DFE	
87	The percentage of young people aged 19 who were looked after aged 16 who were in higher education	y		DFE	

Item 8 - appendix 4

Youth Inclusion (Youth Service, Youth Justice, NEETs, Behaviour and Attendance)

Nu	PI	Stats	Target	Accountabilities	Status
		Nieghbour	2011-12		
1	NI 19 – Rates of Re-offending per 100 offenders	y	1.03	YJB	
2	NI 43 – Young people within the Youth Justice System receiving a conviction in court who are sentenced to custody	y	7%	YJB	
3	NI 44 – Ethnic composition of offenders on youth justice system disposals	y		YJB	
4	% Young Offenders EET	y	85%	YJB	
5	NI 46 – Young Offenders Access to accommodation	y		YJB	
6	NI 111 – First Time Entrants to the Youth Justice System aged 10-17	y		YJB	
7	Total YJS caseload			YJB	
8	New YJS cases				
9	Number of young people on remand in secure accommodation (STC's)				
10	YJS Caseload per worker				
11	Youth Service Contacts		2800	Ofsted	
12	Youth Service Participation rate (for 11/12 aged 11 upwards)		1700	Ofsted	
13	Youth Service Accredited Outcomes		deleted		
14	Primary School Attendance	y		DFE/Ofsted	
15	Primary School Persistent absence			DFE/Ofsted	
16	Secondary School Attendance	y			
17a	Secondary School Persistent absence (includes academies), 2.5 terms			DFE/Ofsted	Amber
17b	Secondary School Persistent absence (LA)		4.8% (service plan)	DFE/Ofsted	Amber
18	Referrals to EWS			DFE/Ofsted	
19	EWS caseload				
20	Fixed Term Exclusions – Primary			DFE/Ofsted	
21	Fixed Term Exclusions – Secondary			DFE/Ofsted	Red
22	Permanent Exclusions – Primary			DFE/Ofsted	
23	Permanent Exclusions – Secondary	y	0.15%	DFE/Ofsted	Red
24	NI 117 – 16-18 year old NEETs	y	5.6%	DFE/Ofsted	Amber
25	NI 117 – 16- 18 year old Not Knowns	y		DFE/Ofsted	Amber
26	NI 148 Care Leavers EET	y	66%	DFE/Ofsted	
27	NI 147 Care leavers in suitable accommodation	y	100%	DFE/Ofsted	

Education (SEN, Early Years, Extended Services, School Standards and Quality)

Nu	PI	Stats	Target	Accountabilities	Status
		Nieghbour	2011-12		
1	NI 103A – Statements issued within 26 weeks without exceptions	y	89%	DFE	
2	NI103B - Statements issued within 26 weeks with and without exceptions	y	89%	DFE	
3	New Statements issued in year – overall				
4	New Statements issued in year – non Merton maintained				
5	Total Statements – overall				
6	Total Statements – non Merton maintained				
7	SEN Tribunals – Lodged and withdrawn or settled (split by LA maintained, out of borough maintained, independent) (A)				
8	SEN Tribunals upheld ((split by LA maintained, out of borough maintained, independent)				
9	a) % Tribunals as a result of review b) % attended by LA staff				
10	Vacancy Rate – ARPs in maintained schools				
11	SEN Transport cost – Cabs, Buses, escorts				
12	SEN Out of Borough spend – independent and maintained				
13	SEN Gap KS2	y	49%	DFE/Ofsted	
14	SEN Gap GCSE	y	45%	DFE/Ofsted	
15	Provision of Short Breaks		430	DFE	
15	% Ofsted inspection score good or better – Childrens centres	y	75%	Ofsted	
16	% Ofsted inspection score good or better - Child Minder	y	66%	Ofsted	Amber
17	Number of childminders good or better in areas of deprivation (30% IDACI) (of those inspected on Early Years Register)		60%	Ofsted	
18	% Ofsted inspection score good or better - Child Care – non domestic	y	79%	Ofsted	
19	Number of childcare good or better in areas of deprivation (30% IDACI) (of those inspected on Early Years Register)		96%	Ofsted	
20	% Ofsted inspection score good or better - Nursery & EYFS Primary	y	81%	Ofsted	
21	% Ofsted inspection score good or better - Primary	y		Ofsted	
22	% Ofsted inspection score good or better - Secondary	y		Ofsted	Red
23	% Ofsted inspection score good or better - Special	y		Ofsted	
24	% Ofsted inspection score good or better -Primary/Secondary/Special	y	60%	Ofsted	
25	% Ofsted inspection score good or better - PRU			Ofsted	
26	Number of CYP benefitting from parents taking up evidenced based programmes - CAF, R4S		400, 160 (40%) on CAF	Payment by Results?	
27	% of total 0-4 year estimated ACORN estimated population whose families have accessed children's centre services		60%	Payment by Results?	
28	% of total 0-4 year estimated ACORN estimated population from areas of deprivation (IDACI 30%) whose families have accessed children's centre services		60%	Payment by Results?	
29	% of all children whose families have accessed children's centre services who live in areas of deprivations (30% IDACI)		39%	Payment by Results?	

Item 8 - appendix 4

Nu	PI	Stats	Target	Accountabilitie	Status
		Nieghbour	2011-12		
30	Number of hits on the FSD		25000	Payment by Results?	
31	Integrated Service Referrals (Aiming High and outreach)			Payment by Results?	
32	Integrated Service Caseload (portage team, social work team and Brightwell)			Payment by Results?	
33	NI72 Foundation Stage Profile 78+	y	59.1%	DFE/Ofsted	
34	NI92 Foundation Stage Profile NTG	y	27.2%	DFE/Ofsted	
35	Reading Test at age 6				
36	SSQ Schools SLA buyback rate		95%		
37	Residents Survey, satisfaction with primary education		73%		
38	Residents Survey, satisfactio with secondary education		67%		
39	KS1 Speaking & Listening 2+	y		DFE	
40	KS1 Reading 2+	y		DFE	
41	KS1 Writing 2+	y		DFE	
42	KS1 Maths 2+	y		DFE	
43	NI73 KS2 English and Maths 4+	y	82%	DFE/Ofsted	
44	KS2 English 4+	y		DFE	
45	KS2 Maths 4+	y		DFE	
46	KS2 English 5+	y		DFE	
47	KS2 Maths 5+	y		DFE	
48	GCSE 5+ A*-C (inc English and Maths)	y	56%	DFE/Ofsted	
50	GCSE 5+ A*-C	y		DFE	
51	KS5 Average Points score per student			DFE	
52	KS5 Total Points Score			DFE	
53	NI99 KS2 English 4+ - LAC	y	50%	DFE/Ofsted	
54	NI100 KS2 Maths 4+ - LAC	y	50%	DFE/Ofsted	
55	NI101 5+A*-C (inc English and maths) - LAC	y	67%	DFE/Ofsted	
56	SSQ Schools SLA buyback rate				

Commissioning, Strategy and Performance

Nu	PI	Stats	Target	Accountabilities	Red
		Neighbour	2011-12		
1	Number of Primary Appeals				
2	Number of Primary Appeals upheld				
3	Number of Secondary Appeals				
4	Number of Secondary Appeals upheld				
5	Surplus Places – Primary Schools				
6	Surplus Places – Primary Reception Year		5%		
7	Surplus Places – Secondary Schools				
8	Surplus Places – Secondary Schools Year 7				
9	Number of Children without a school place – Primary				
10	Number of Children without a school place - Secondary				
11	Casual Admissions logged				
12	Admissions - Offers to places within regional timescales		100%		
13	Contracts Quarterly monitoring – % G/A/R		95%		
14	Capital Projects on time – % G/A/R		90%		
15	Capital projects - to cost		90%		
16	Number of R+I reports completed on time		95%		
17	Number of R+ I data collections completed		100%		
18	R+I SLA buyback rate from Schools		95.0%		
19	YMT Hits				
20	Numbers Attending parenting classes				